

fees and taxes to make up the difference. The problem is, rising assessments over the years have us paying higher real estate taxes anyway.

It became impossible for the County to finance the improvements needed on a grand scale as in the case of Odenton Town Center and pay them back over time through improving revenue. Instead it was forced to look to single developers to foot all of the up front expense and get the job done. Don't get me wrong, both Arundel Mills and Waugh Chapel have been high quality, well developed and well run projects with great financial benefit to the County.

These are major underlying reasons the County must now be much more flexible with Odenton Town Center development. Now that private investment and development have gained momentum, the County has got to revise its plan to fit reality. The reality is that with its additional residential growth, Odenton Town Center will be a center for health care, education, office development to serve Fort Meade's cyber security efforts and service retail for this bedroom community. This is not necessarily a bad thing, just different; the reality that the original vision in the OTC Plan, the "dream" for Odenton Town Center to be the vibrant retail hub creating a dynamic sense of place just may not be what we wind up with. Unfortunately for Odenton the timing for major retail opportunities favored Arundel Mills & Waugh Chapel. It calls for the County and community leaders to accept this reality and adjust. The model for a grid street lifestyle center planned 15 years ago for Odenton is just now outdated. Embrace the changes in the market and move on. Get rid of the also outdated and arbitrary requirements for specific percentages of mixed use. Modify the definitions for the use of impact fees so the \$100 million the County is collecting in fees from Odenton Town Center development can pay for road and all other future infrastructure needs. Allow Odenton to respond to the market as it develops, much like Arundel Mills and Waugh Chapel.



Jay Winer Appointed AACC Foundation President

We are pleased to announce Jay's leadership as President of the Anne Arundel Community College Foundation Board of Directors. The Foundation was begun in August 1967 and supports the vision of Anne Arundel Community College. Their mission is to secure and manage funds to enhance education through programs, scholarships and the like. The Foundation also has a Corporate Partner Program which affords increased company visibility along with enhanced programming. Prior to his role as President, Jay has served on the Board since 2004 and has a personal interest in Entrepreneurial studies. A. J. Properties also congratulates the College on its 50th Anniversary.



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